Challenge Based Education at TU Delft and Beyond

A 4TU perspective Renate Klaassen

IGNITION SEMINAR 15 March Waterford, Ireland



### WhO Am I

- Senior Researcher 4TU CEE/DIAM -EEMCS
- Programme Coordinator 4TU- CEE
- Educational Advisor Support staff TU Delft
- Assistant Professor Fac TPM, TU Delft
- Phd EDUTEC/DiDO TU Delft







### approximate FACTS FIGURES 2018-2021

- TU Delft: 26,978 studenten
- TU/e: 12,906 studenten
- Twente: 12,903 studenten
- WUR: 13,153 studenten

TU Delftn16 BSc , 30 MSc programmes TU/e 15BSc/ MSc 46 mater tracks Twente MSc 41 track 5 deptm. WUR 19 BSc/ 31 MSc

Staff in FTE TU Delft: 6347 fte TU/e: 3640 fte Twente: 3363 fte WUR: 6420 fte



### What is Challenge Based Education?



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Discuss with your Neighbour or table 3 key characteristics of CBE?

What is your Challenge in starting, implementing or executing challenge based education

Send @ACUNIZ to 0970 1420 2908





Engage: from Idea to Challenge

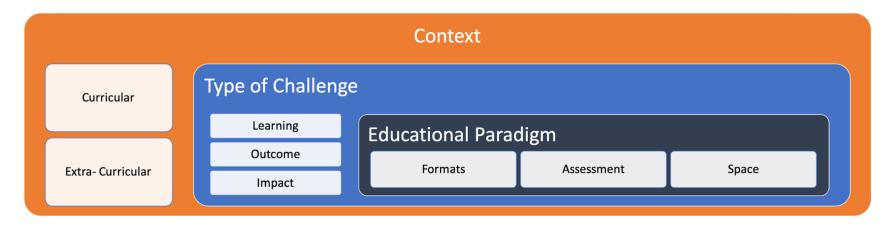
Investigate: the learners' journey to come to a solution

## Act: (Concept) Solution development and implementation

https://www.challengebasedlearning.org/framework/









### TU/e

#### **CBL** design principles



#### **3 Design principles about CBL vision**

Put central in CBL **a real-life challenge** that needs an **interdisciplinary perspective** and requires the **development of a concrete solution** that students need to produce. The challenge needs to present a certain level of **ambiguity** and **avoid a pre-defined solution**.



#### 12 Design principles about CBL Teaching and Learning

**Define** as precisely as possible **learning goals, both easy and difficult to measure** including knowledge acquisition and application, transversal skills and social attitudes



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#### **3 Design principles about CBL Teacher Support**

Develop a teaching team and ensure **appropriate training and alignment of all teaching staff.** During the course create **peer feedback sessions of more and less experienced teachers to support each other** 

#### Van den Beemt et al. 2022

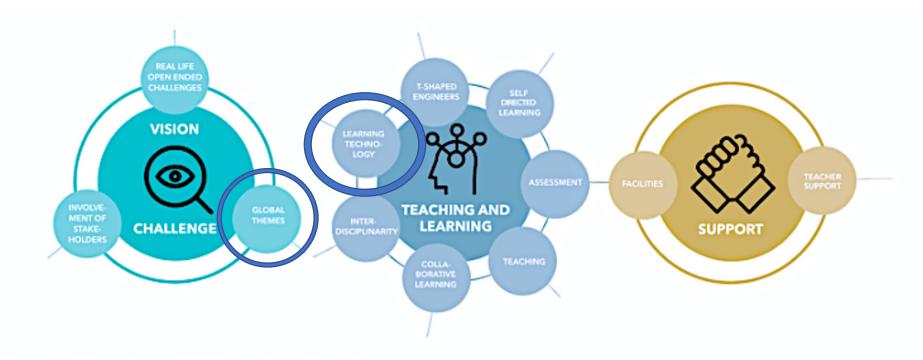


Figure 1. Dimensions of challenge-based learning.

Van den Beemt et al. 2022 (TU/e)



### Delphi study

### Key characteristics of CBL@WUR



The challenge is on a complex problem that does not have a right answer; multiple solutions are possible.

CBL provides opportunities for students to develop their personal & professional skills.

Students work in multi-disciplinary groups.

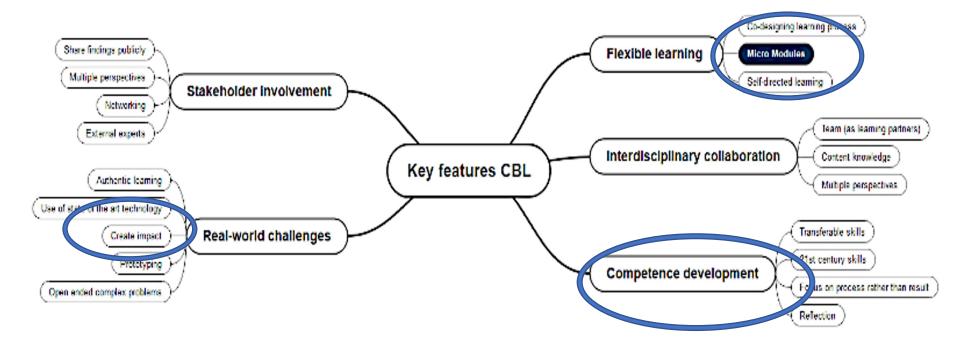
Coaches are available for individual, team and/or process support.

The challenge is a real-life problem from an external client/commissioner.

> Baggen et al. submitted 2022 (Cassandra Tho - PhD



### **Twente University**





De Prijck et al. 2022

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TUD	Real- world challen ges	Interdis c. proble m	Collabo rative	Knowle dge + skills	Compe ition	Aiming for solutio n - action	Interact ion with commu nity	Technol ogy to commu nicate to outside world	Extend ed learnin g commu nity (feed back from outside worid)	
Grand challenges of Earth Science	Х	Х	Х	х	-	-	-	-	-	
Innovation Lab	Х	Х	Х	Х	-	-	-	-	-	
Eye.Oculus	Х	Х	Х	Х	-	Х	-	-	-	
Societal Challenge Project	х	Х	х	х	-	-	х	-	-	
Joint Interdisc	Х	Х	Х	Х	_	х	х	х	х	

### Poll: Wooclap In your institution Challenge based Education includes:

- 3<sup>rd</sup> Party stakeholder involvement
- Real life Challenges
- Multi/inter/transdisciplinary collaboration
- Open, Dynamic and Complex problems
- Personal Development activities
- Professional skills development
- Competition
- Student driven
- Curricular
- Extra Curricular



# What is the effect of Multi/inter/transdisciplinary problem solving on the innovation impact of the institution? (is the investment worth it)

## **4TU.IMPACT**

## Ambtion



1.000 new research positions
393 miljoen Euro triple helix (3P)
collaborations
600 miljoen Euro (o.a. EU/ H2020) funds
collected
137,5 miljoen Euro for applied
implementation with small businesses

327.600 new jobs in small businesses in NL1.000 validated business cases,500 startups, 100 spin-offs, 30 scaleups,

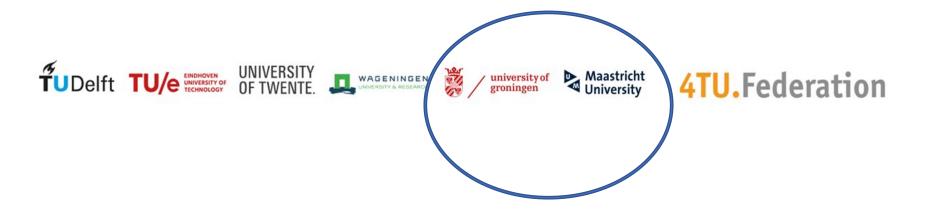
20.000 students education with an entrepreneurial mindset.

# **4TU.IMPACT**



- Civic University Private Public Partner ships driven by TOP sectors in the Netherlands (impulse)
- Living labs for Innovation in research and education in self regulating teams
- Business Value creation and entrepreneurship
- (Economic) Seed funding



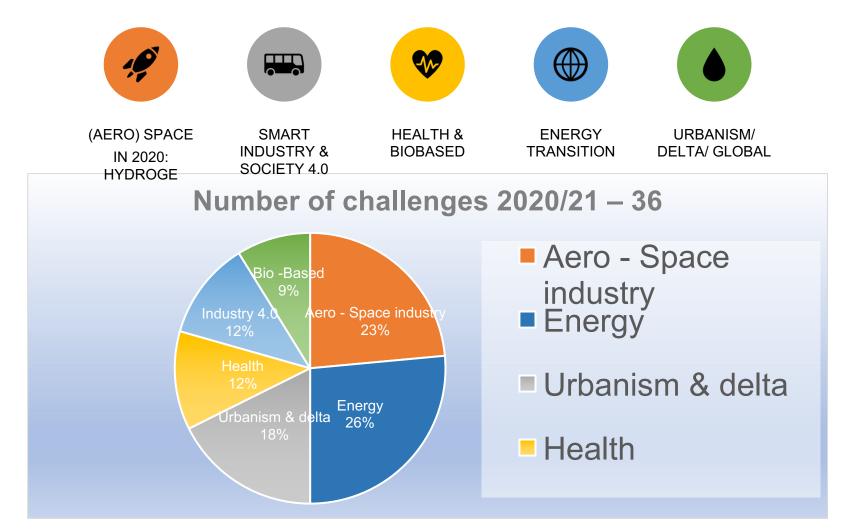


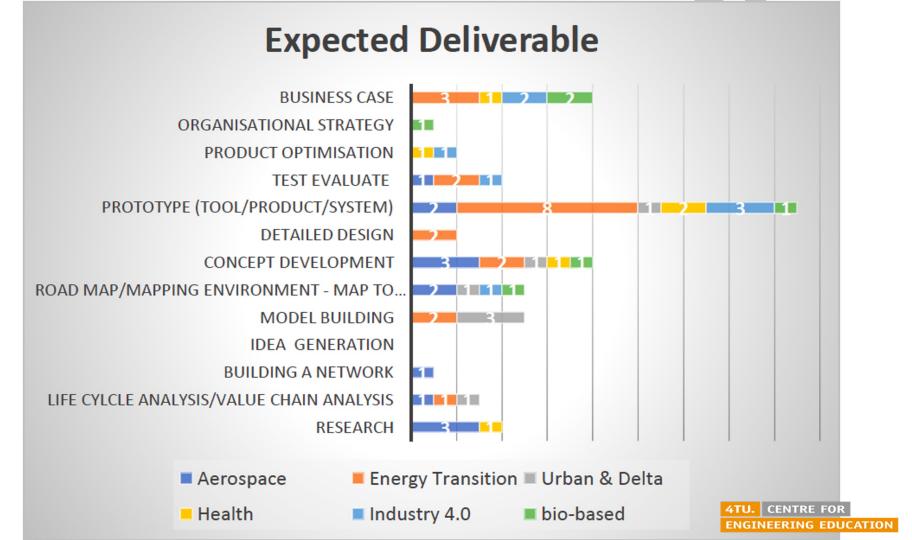
Q.

When is a challenge for learning created with multiple stakeholders relevant? Cheap labour or opportunity for professional growth?



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# What student should bring according to the company (JIP)

- Value Creation
- Sociale impact is not the primary concern
- Attention for Sustainability & Climate
  - Share holders/ regulation and policymakers demands, company needs to be swayed

- Value of partipating stakeholders:
  - Creative Solutions /Interdisciplinary teams (not available in the company)
  - Recruitment
  - Building Business networks

Klaassen 2021 ORD presentation

**CENTRE FOR** 

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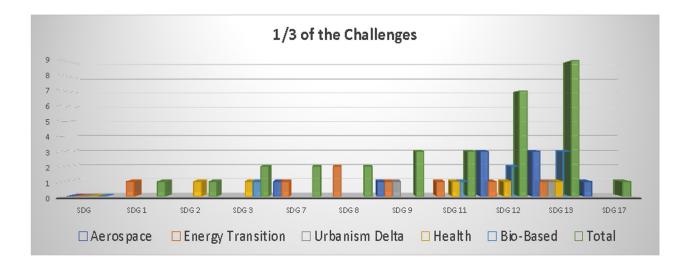
### Value conflicts industry/university

- Students as cheap labour
- MONEY more important than education
- Public money spent for private profit of companies
- Personal earning for publicly funded researchers
- No university compensation
- Unfair competitions from involvement of publicly funded partner



Hillebrand & Werker, 2019

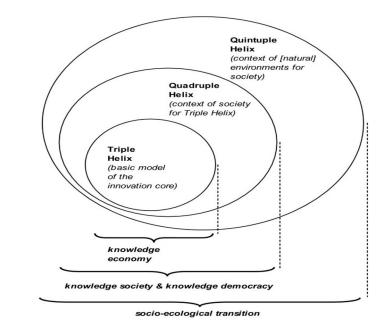
### Societal Impact: Sustainable Development Goals



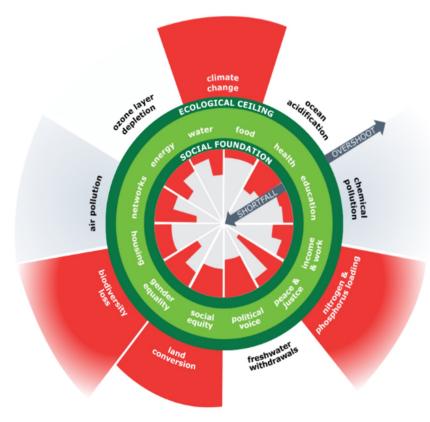
47U. CENTRE FOR FUDEIFL

SDG 12 Verantwoorde Productie en Consumptie SDG 13 Klimaatactie SDG 9 Sustainable Development SDG 11 Sustainable Cities Private – Public Partnerships Building solutions across different

knowledge systems.



The Doughnut of social and planetary boundaries (2017)



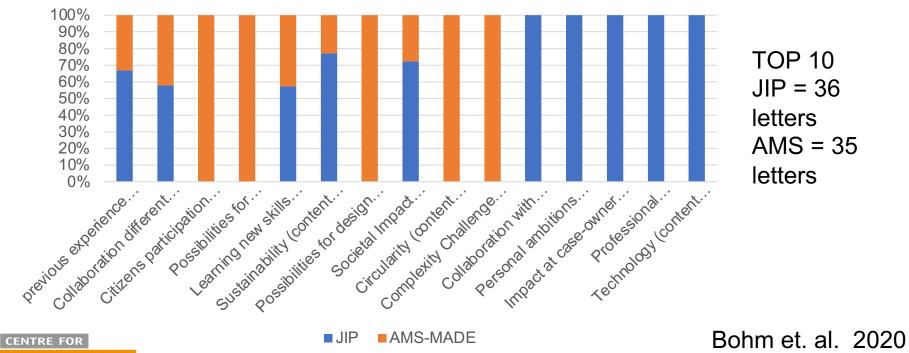
Raworth, 2018

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#### Caryannis 2015

### **Motivation Letters**

#### Motivation to participate



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"To accomplish better results, all aspects and different views should be treated with the same amount of passion and energy."

#### JIM HOOGMOED JIP 2019 | Team Axxiflex

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One significant take away from this experience is to listen to people with critical thinking, and be humble and open to the thoughts that I never heard of

#### 

JIP 2019 | Team Royal Haskoning DHV





In conclusion, I would like to say that Course X was an experience I was fortunate enough to have. We learnt various things such as camaraderie, communication, professionalism, and time management among others. It was a great opportunity and a perfect incubation centre to hone my skills. Things I learnt here like collaboration, innovation, team building are something which I couldn't have learnt in the classroom and I am glad about my choices. This exposure has broaden my mindset and thinking and I am grateful for it. Despite the current situation of pandemic that we find ourselves in, it was a delight. Thank you Staff.

(ANOUNOMOUS STUDENT JIP, 2021)

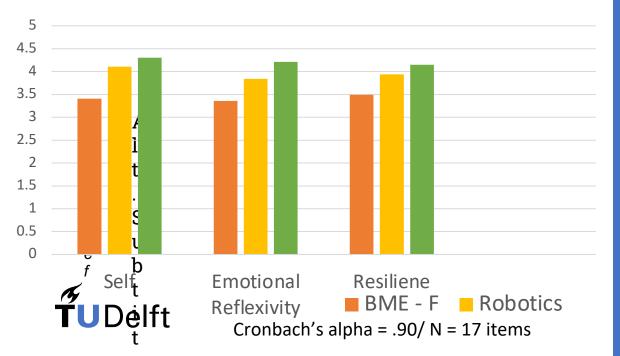
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### **Professional Capabilities students**

- SELF
- EMOTIONAL RESILIENCE
- INFORMED VISION
- ETHICAL BEHAVIOUR
- EVALUATIVE JUDGEMENT
- CRITICAL REFLECTION
- COMMUNICATION & COLLABORATION



### **Results** 1. Personal development



Part 1 – Personal Development					
Self					
Emotional Reflexivity					
Resilience					

BME - Robotics - Sig > .001 Robotics - Jip - Sig .036, > .001 , .020

Estimated effect size cohens d: Jip- Robotics .between .40 and .46 BmE – Robotics between .53 and .60

#### Results 2. Agency 4.4 4.2 4 3.8 Α 3.6 $C^{3.4}$ UB.2 r Evaluating S Critical s i Informaton Stance u е b ■ BME ■ Robotics ■ JiP **ŤU**Delft Cronbach's alpha .85/ n= 9 items

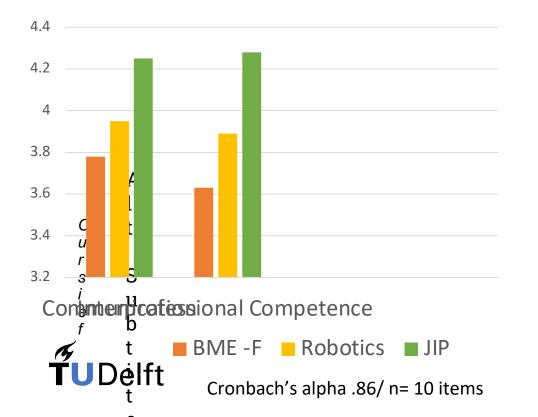
#### Part II Agency

Evaluating Information

**Critical Stance** 

JIP- Robotics/BME, sig > .001 Effect size –cohens d.: .35,.50

### Results 3. Collaboration



#### Part III Collaboration

Communication

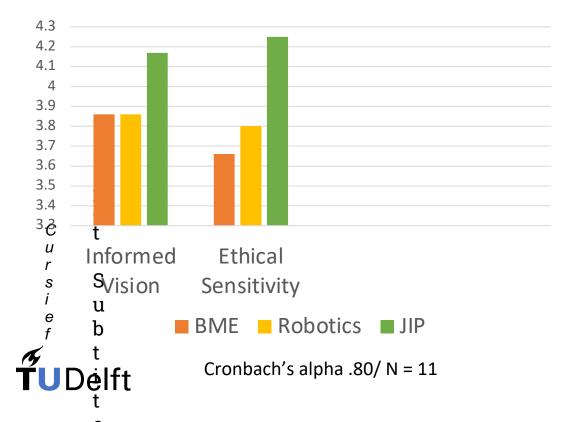
Interprofessional Competence

Jip – Robotic sign .006 and < .001 Robotics –BME not significant

Effect size cohens d. Jip – Robotics: .50 and. 52

3 1

### Results 4. Contextual Insight Part IV



Part 4 Contextual insight Informed Vision Ethical Sensitivity

Jip – Robotics/BME sign. .001 and .002 respectively BME/Robotics non significant

Effect size cohens d JIP – RO .40. and .69





# Should there be and institution wide Roadmaps for stakeholder collaboration? What should it include? (woolclap/padlet?)

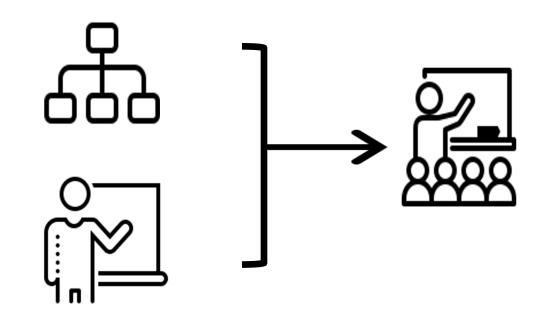


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# Professionalisation of staff for Challenge-based education, should it be different?



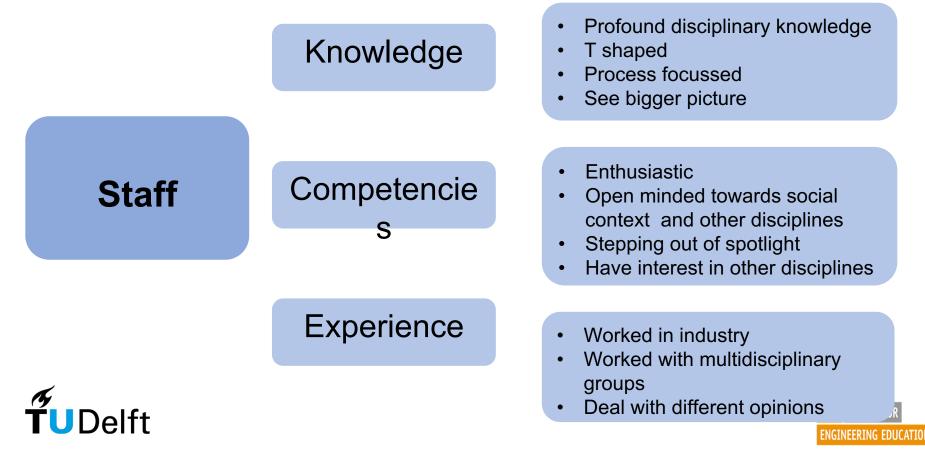
### **RESEARCH QUESTION**



What **support** (staff and organisation) do **program coordinators/lecturers** at the TU Delft need to **design and deliver interdisciplinary courses** and **breakdown** the disciplinary **boundaries**?



# **RESULTS: STAFF**



### **Organisation**

# Course design

- Professional development
  - University Teaching
     Qualification
  - Sharing experience
  - Training on interdisciplinarity
- Course design
  - Interdisciplinary teams
  - Shared vision
  - Commitment
    - Graduation committees

### Policies

- Appraisal
  - Research focussed
  - No incentives for interdisciplinary personal or course development

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- Interdisciplinary papers difficult to publish
- Quality
  - Focus on disciplinary obligations
  - Hired for disciplinary knowledge
  - #Interdisciplinary teachers limited
  - Evaluations disciplinary focussed
- Budget
  - Disciplinary research focussed
  - Limited interfaculty budget

# Should all faculties have an element of challenge based learning in their curricula?

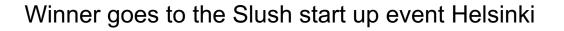


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# Should all faculties have an element of challenge-based learning in their curricula?

- Embedded in the Curriculum: InnoXspace/ Design Factory Twente/JIP
- Extra Curricular (E.g. DREAM HALL TU D)
- Impact Challenge 4TU Federation/ CEASAR/ WUR- Student Challenge
- Internships
- Hackatons
- MasterProgramme AMS- MADE







### Difference PBL/CBL

International Journal on Interactive Design and Manufacturing (IJIDeM) (2019) 13:1103-1113

Technique/characteristic	Project based learning	Problem based learning	Challenge based learning
Learning	Students build their knowledge through a specific task [17]. The knowledge acquired is applied to carry out the assigned project	Students acquire new information through self-directed learning, using designed problems [18]. The knowledge acquired is applied to solve the problem at hand	Students work with teachers and experts in their communities on real-world problems in order to develop a deeper knowledge of the subjects they are studying. It is the challenge itself that triggers the generation of new knowledge and the necessary tools or resources
Focus	Confronts the students with a relevant situation and redefined problematic for which a solution is required [12]	Confronts students with a relevant problematic situation, often fictional, for which a real solution is not needed [19]	Confronts students with an open, relevant, problematic situation, which requires a real solution
Product	Requires the students to generate a product, a presentation or an implementation of the solution [19]	Focuses more on the learning processes than the resulting products of the solutions [12]	Focuses more on the learning processes than the products of the solutions [21]
Process	Students work on the assigned project so that their engagement generates products, and they learn as a result [20]	Students work with the problem in a way that tests their ability to reason and apply their knowledge to be evaluated according to their learning level [21]. Students analyze, design, develop and execute	Students analyze, design, develop and execute the best solution in order to tackle the challenge in a way they and other people see and measure
Teacher's role	Facilitator and project Manager [22]	Facilitator, guide, tutor or	Coach, co-researcher and designer

professional adviser [23]

[24]

#### Table 1 Differences between CBL, PrBL and PBL

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# Additional/embedded

#### Extra curricular

- Competition element present No credits given No grades given Voluntary participation Design is more open and flexible in comparison to incurricular CBL
- Does not need to have links to study programs
- Allows students to expand their knowledge, skills, and personal interests
   More opportunities for students to apply knowledge to real-world issues/problems Societal involvement and relevance stronger condition for extra-curricular CBL
- More freedom for challenge organizers (not bound to curricular structure)

#### In –curricular

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No competition element Students receive credits Students receive a grade Obligatory participation Design is more structured, has more guidelines and conditions

(e.g., timeframe, planned structure, prescribed overall approach, form of outcome etc.)

Topics should be directly relevant to the study learning outcomes

Should add/expand on topics covered in students' programs

- Emphasis is more on the learning outcomes in relation to the study program
   Need for an external commissioner with a real problem that has relevance to society is less in in-curricular CBL
- Less freedom for challenge organizers (need to align with specific learning outcomes)



#### Baggen et al. submitted 2022





## How to maintain Scientific Rigour in Challengebased education? Learning objective or by-product?



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### Type of Challenge

### Learning

#### Learning Objectives

- Scientific Rigour
- Professional /Transversal skills: Critical Thinking skills, communication skills, leadership, reflection, system and entrepreneurial thinking, interdisciplinary teamwork skills
- Problem solving/ innovation skills

#### Learning Deliverables

- Prototypes
- Conceptual Design
- Modelling /tools/apps
- Presentations (Video's, Posters, etc)
- Reports
- Courses

#### **Organisational Impact**

- Start ups
- University/industry/govern ment collaborations
- Modernisation HE
- Capacity building

#### Learner Impact

- Internship/job
- Elaborate Network
- Better Teamwork skills
- Professional attitude
- Identity transformation
- Leadership development
- Intrinsic Motivation

## Learning Objectives JIP



# Validation key to quality results

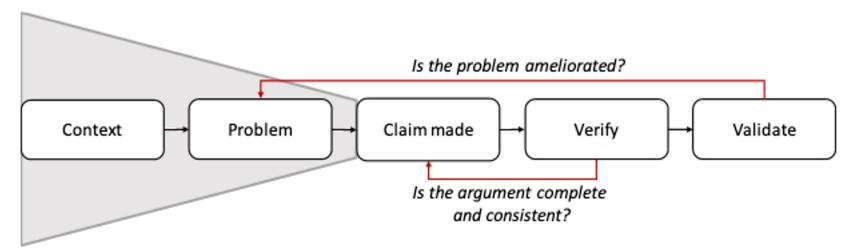


Figure 1. Focusing to enable verification and validation of the problem

Isakson, Ole 2020



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## **Discussion points**

- Professionalisation of staff for Challenge-based education, should it be different?
- How to maintain Scientific Rigour in Challenge-based education?
  - Learning objective or by-product?
- When is a challenge for learning created with multiple stakeholders relevant?
  - Cheap labour or opportunity for professional growth?
- Should all faculties have an element of challenge based learning in their curricula? V
- Is a Pass/Fail assessment in these contexts "good" enough for accreditation purposes?
- Should there be and institution wide Roadmaps for stakeholder collaboration?
- What is the effect of Multi/inter/transdisciplinary problem solving on the innovation impact of the institution? (is the investment worth it) V
- - What is the impact of inter and transdisciplinary research of staff on their tenure?